



Locality Sustained Performance Program

|
Russ Dudley

September 20, 2023

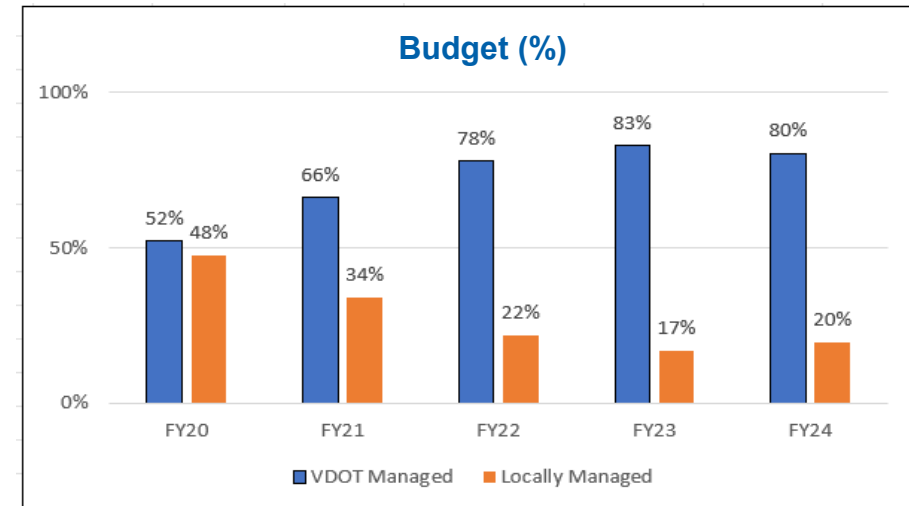
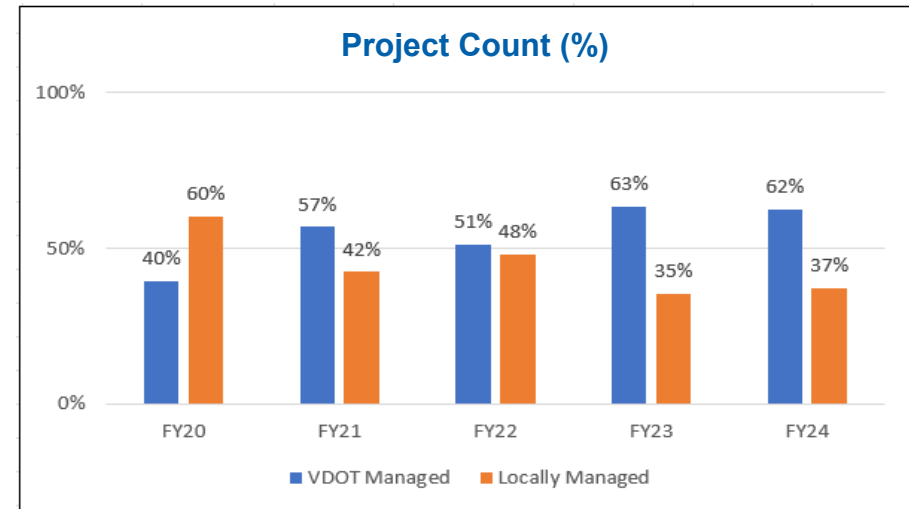
Why are Locally Administered Projects Important?

Projects administered by localities are a key to the success of Virginia's transportation program.

FY24 Project Development

Administered by	Number of Projects	Total Budget
VDOT	231	\$2,204,939,958
Locally	141	\$538,968,590
Rail	1	\$186,252
Total	373	\$2,744,094,800

FY20 - FY24 Project Development Mix



Locality Engagement in the SYIP

The greatest impact to the Program is concentrated in a few localities.

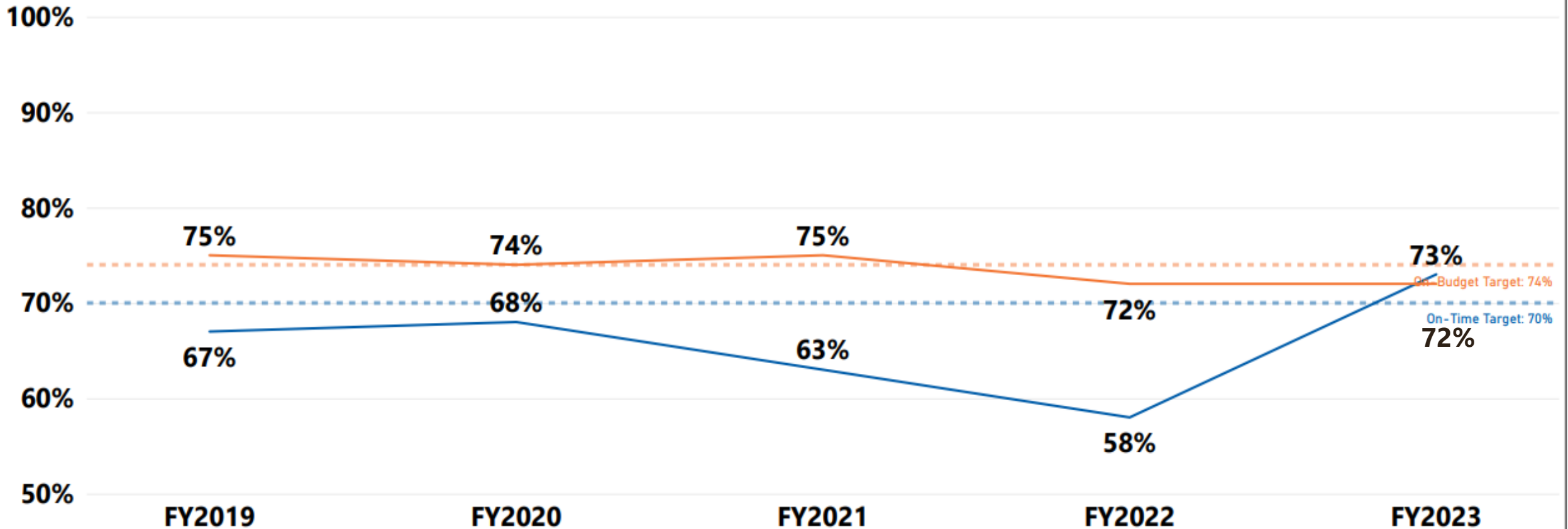
Projects in the FY24 – FY29 SYIP administered by localities:

- **Number of Localities with SYIP projects: 125**
 - Total Number of Projects: 1,304
 - Total Value: \$2.7 billion
- **Number of Localities with 5 or more SYIP projects: 49**
 - Total Number of Projects: 1,153
 - Total Value: \$2.6 billion

Local Development Performance Trends - Development

Local Project Development

● On-Time Percent ● On-Budget Percent



How Do We Improve Local Performance?

- 1. Set clear expectations for locality performance**
- 2. Establish locality performance metrics**
- 3. Analyze data against established metrics**
- 4. Develop an oversight program**

Set Clear Expectations

- **Outreach conducted with localities and VDOT Districts**
- **Consensus reached on 3 measures of success:**
 1. **Unexpended allocations / obligations**
 2. **Making reasonable progress**
 3. **Dashboard with appropriate flexibilities for Locally Administered Projects**
- **Metrics targeting these three measures provide reasonable performance expectations**
- **Basis for VDOT's Local Sustained Performance Program**

Establish Locality Performance Metrics

On-Time Performance

- Dashboard Performance (past two years)
- Milestone Performance
- Delayed Advertisements (beyond Scheduled FY)

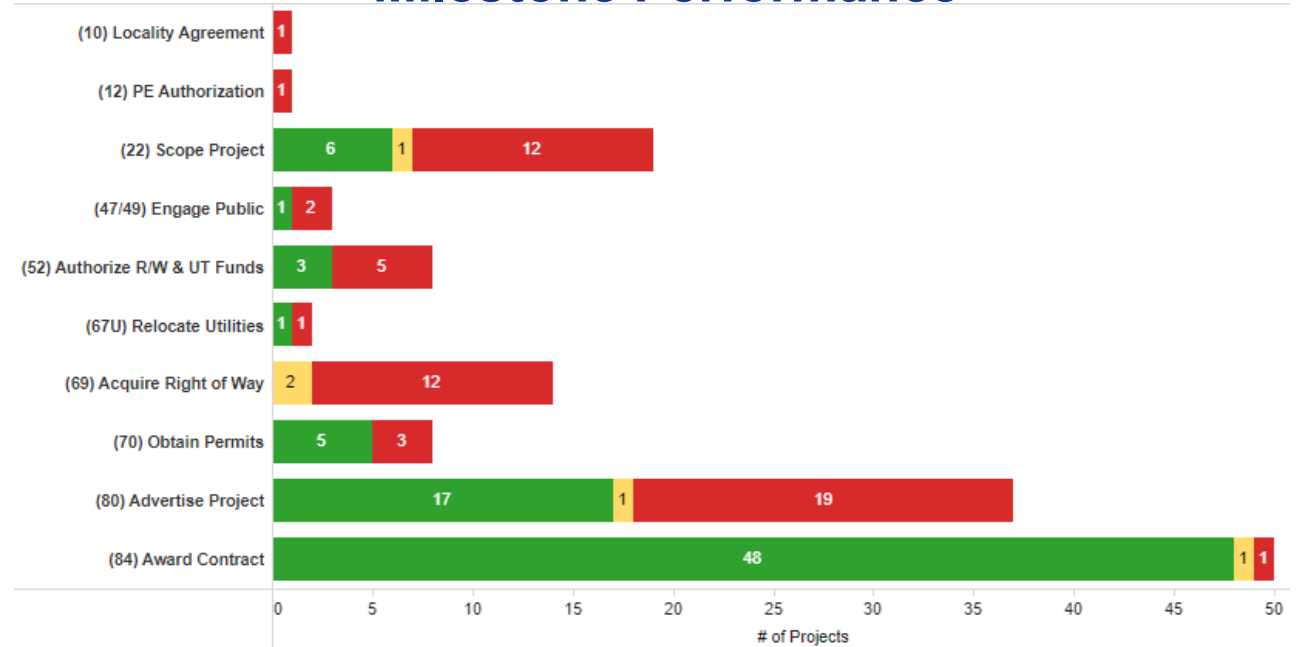
Reasonable Progress

Phase/Authorization (PE, RW, Advertisement, Award) Starting within a reasonable timeframe

Fiscal Management

Minimize VDOT allocations programmed in the current or previous fiscal years that remain unexpended

Milestone Performance



Analyze Data Against Established Metrics

Results:

15 localities not meeting Local Sustained Performance Program metrics

- 480 projects (out of the 1,153 LAPs with > 5 SYIP Projects)
- Total Value: \$1,401,391,345

Performance Metrics:

1. On-Time
2. Reasonable Progress
3. Fiscal Management

General Criteria:

Locality is identified as deficient when –

- a) Deficient for all three metrics; or
- b) Deficient for two metrics; or
- c) Deficient for metric #3

Oversight Program – Locality Sustained Performance Program

Once identified as deficient a locality will work collaboratively with VDOT to develop: **Project Development Improvement Plan (PDIP)**

- **Identifies programmatic deficiencies and opportunities for improvement**
- **Documents minimum corrective actions including:**
 - Changing project administration
 - Rescoping/rebaselining projects
 - Canceling projects
- **Right-sizes the localities' portfolio of projects**
- **Formal review and approval process by VDOT**
- **Anticipate participation by CTB Member**

Local Sustained Performance Program - Report Card

Bristol	Culpeper	Fredericksburg	Hampton Roads	Lynchburg	Northern Virginia	Richmond	Salem	Staunton
---------	----------	----------------	----------------------	-----------	-------------------	----------	-------	----------

*Please unselect the district to go back to All Districts

Locality

Locality with 5 Active Projects or More

DISTRICT	CITY/COUNTY	ON-TIME FLAG	REASONABLE PROGRESS FLAG	FISCAL MANAGEMENT
Hampton Roads		● Good Performance	● Meeting Reasonable Progress	● Good Fiscal Management
Hampton Roads		● Good Performance	● Meeting Reasonable Progress	● Good Fiscal Management
Hampton Roads		■ On-Time Schedule Flag	■ Not Meeting Reasonable Progress	● Good Fiscal Management
Hampton Roads		■ On-Time Schedule Flag	■ Not Meeting Reasonable Progress	● Good Fiscal Management
Hampton Roads		● Good Performance	● Meeting Reasonable Progress	■ Fiscal Management Performance Flag
Hampton Roads		● Good Performance	● Meeting Reasonable Progress	■ Fiscal Management Performance Flag
Hampton Roads		● Good Performance	● Meeting Reasonable Progress	■ Fiscal Management Performance Flag
Hampton Roads		■ On-Time Schedule Flag	■ Not Meeting Reasonable Progress	■ Fiscal Management Performance Flag
Hampton Roads		■ On-Time Schedule Flag	■ Not Meeting Reasonable Progress	■ Fiscal Management Performance Flag

Local Sustained Performance - Detailed Metrics

Locality	On-Time Performance				Reasonable Progress Performance						Fiscal Management Performance		
	Target >=70%	Target >=70%	Target <=25%	Deficient for					Target >=70%	Deficient for	Target <\$100M	Target <80%	Deficient for
	Previous 2 FY	Active Projects	Carryover	On-Time (2/3)	PE	RW	CN Ad	CN Award	Reasonable Progress	Reasonable Progress	Total Unexpended Funds	% Unexpended	Fiscal Management
1	25.0%	20.0%	60.0%	X	100.0%	100.0%	50.0%	50.0%	67.5%	X	\$2.87 Million	86%	X
2	47.4%	50.0%	26.7%	X	74.0%	62.5%	55.3%	56.8%	61.3%	X	\$141.93 Million	65%	X
3	0.0%	28.6%	42.9%	X	93.3%	100.0%	76.5%	76.5%	83.0%		\$18.6 Million	93%	X
4	33.3%	8.3%	66.7%	X	91.3%	71.4%	47.8%	43.5%	59.3%	X	\$75.35 Million	76%	
5	0.0%	25.0%	25.0%	X	93.3%	72.7%	46.2%	38.5%	57.5%	X	-\$2.44 Million	-46%	
6	0.0%	13.3%	26.7%	X	63.2%	58.3%	40.0%	40.0%	47.6%	X	\$20.97 Million	36%	
7	50.0%	40.0%	60.0%	X	63.6%	100.0%	33.3%	55.6%	56.5%	X	\$14.7 Million	73%	
8	33.3%	0.0%	50.0%	X	100.0%	80.0%	40.0%	40.0%	59.0%	X	\$30.41 Million	79%	
9	60.0%	57.9%	21.1%	X	67.4%	25.0%	76.9%	74.3%	68.3%	X	\$19.86 Million	81%	X
10	42.9%	34.4%	9.4%	X	64.4%	68.2%	63.0%	76.0%	69.1%	X	\$22.96 Million	18%	
11	33.3%	50.0%	12.5%	X	48.0%	100.0%	0.0%	18.2%	29.3%	X	\$23.57 Million	68%	
12	62.5%	64.3%	7.1%	X	93.8%	89.5%	71.4%	71.4%	78.8%		\$146.94 Million	49%	X
13	57.1%	45.3%	15.1%	X	86.4%	64.3%	75.0%	65.5%	73.0%		\$139.69 Million	74%	X
14	100.0%	83.3%	0.0%		58.3%	100.0%	66.7%	50.0%	61.3%	X	\$14.97 Million	84%	X
15	66.7%	60.0%	20.0%	X	100.0%	50.0%	60.0%	60.0%	69.0%	X	\$3.37 Million	72%	

- Strategies in Project Development Improvement Plan will be tied to areas of deficiency

Schedule

Next steps:

- **Fall 2023 – Identify and validate candidate localities**
- **Fall 2023 – Propose CTB policy on Local Sustained Performance Program**
- **Winter 2023/2024 – Districts work with identified localities to develop strategies for Project Development Improvement Plan**
- **Spring 2024 – Implement Project Development Improvement Plans and monitor performance**

Policy Expectations

- **VDOT to provide Annual Locality Performance Report to CTB**
- **For deficient localities, VDOT to report progress on PDIP**
 - Influence on funding decisions
- **To address lack of progress/repeated poor performance**
 - VDOT to preclude administration by the locality until performance improves
 - CTB may consider poor performance with future funding decisions

Questions?





Virginia Department of Transportation